

# FY2021/3 Third Quarter Results

iapan elevator service

February 5, 2021



# Japan Elevator Service Holdings Co., Ltd.

(TSE 1st Section: 6544)





# FY2021/3 Third Quarter Results

# **2** FY2021/3 Consolidated Financial Forecasts

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## FY2021/3 Third Quarter Results

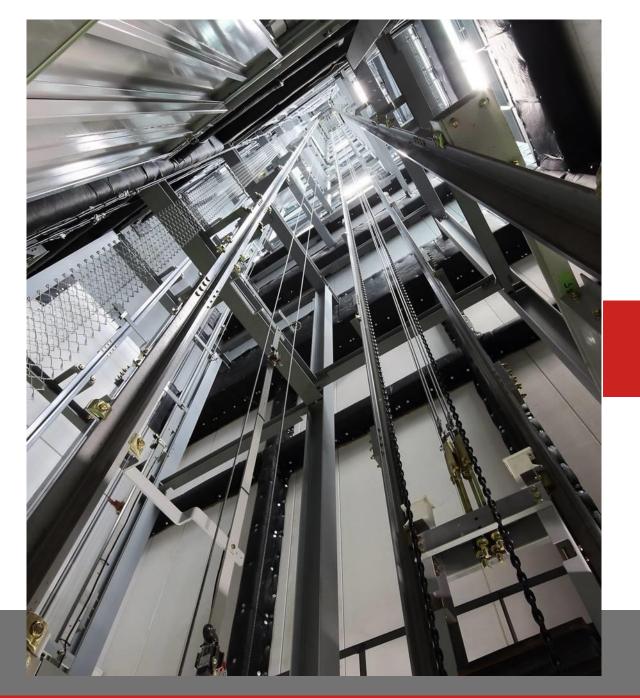


(Million yen)

	FY2020	0/3 3Q	FY202:		
	Actual	Ratio to sales (%)	Actual	Ratio to sales (%)	YoY (%)
Net sales	15,732	100.0	17,230	100.0	109.5
Cost of sales	9,968	63.4	10,478	60.8	105.1
Gross profit	5,764	36.6	6,752	39.2	117.1
SG&A	3,794	24.1	4,174	24.2	110.0
Operating profit	1,969	12.5	2,577	15.0	130.8
Non-operating income	14	0.1	112	0.7	783.5
Non-operating expenses	26	0.2	26	0.2	101.1
Ordinary profit	1,957	12.4	2,663	15.5	136.0
Extraordinary income	0	0.0	14	0.1	_
Extraordinary losses	1	0.0	4	0.0	254.4
Profit before income taxes	1,956	12.4	2,673	15.5	136.7
Profit attributable to owners of parent	1,201	7.6	1,712	9.9	142.6



					(Million yer
	FY2020	)/3 3Q	FY2021		
					YoY (%)
	Amount	Ratio (%)	Actual	Ratio (%)	
Maintenance and Preservation Services	11,126	70.7	12,657	73.5	113.8
Modernization Services	4,085	26.0	4,021	23.3	98.4
Other	521	3.3	552	3.2	105.9
Total	15,732	100.0	17,230	100.0	109.5





## FY2021/3 Consolidated Financial Forecasts



	1H			2H				Full year				
Unit: million yen; %	FY 2020/3	FY2021/3 Forecast	FY202 Res		FY 2020/3	FY2021/3 Forecast	FY202 Forec		FY 2020/3	FY2021/3 Forecast	FY202 Forec	
				YoY	,	(initial)		YoY	,	(initial)		ΥοΥ
Net sales	10,370	11,000	10,967	105.8	10,968	12,000	13,033	118.8	21,339	23,000	24,000	112.5
Operating profit	1,210	1,350	1,617	133.6	1,507	1,750	1,933	128.2	2,717	3,100	3,550	130.6
Ordinary profit	1,205	1,350	1,703	141.3	1,498	1,750	1,947	130.0	2,703	3,100	3,650	135.0
Profit attributable to owners of parent	728	800	1,105	151.8	971	1,100	1,195	122.8	1,700	1,900	2,300	135.2
	Ratio to sales	Ratio to sales	Ratio to	sales	Ratio to sales	Ratio to sales	Ratio to	sales	Ratio to sales	Ratio to sales	Ratio to	sales
Gross profit margin	36.3	37.1	39	.0	37.0	37.8	37.	.8	36.6	37.5	38.	4
SG&A expenses ratio	24.6	24.8	24	.3	23.2	23.3	23.	.0	23.9	24.0	23.	6
Operating margin	11.7	12.3	14	.7	13.7	14.6	14.	.8	12.7	13.5	14.	8
Ordinary profit margin	11.6	12.3	15	.5	13.7	14.6	14.	.9	12.7	13.5	15.	2
Profit margin	7.0	7.3	10	.1	8.9	9.2	9.2	2	8.0	8.3	9.6	5



	1H			2н			Full year		
Unit: million yen; %	FY 2020/3	FY20 Res	-	FY 2020/3	FY2021/3 Forecast (as of November 12, 2020)		FY 2020/3	FY2021/3 Forecast (as of November 12, 2020)	
	Amount	Amount	YoY	Amount	Amount	YoY	Amount	Amount	YoY
Maintenance and Preservation Services	7,320	8,240	112.6	7,710	9,060	117.5	15,030	17,300	115.1
Modernization Services	2,710	2,344	86.5	2,889	3,655	126.5	5,599	6,000	107.1
Other	340	382	112.3	368	318	86.4	709	700	98.8
Total	10,370	10,967	105.8	10,968	13,033	118.8	21,339	24,000	112.5

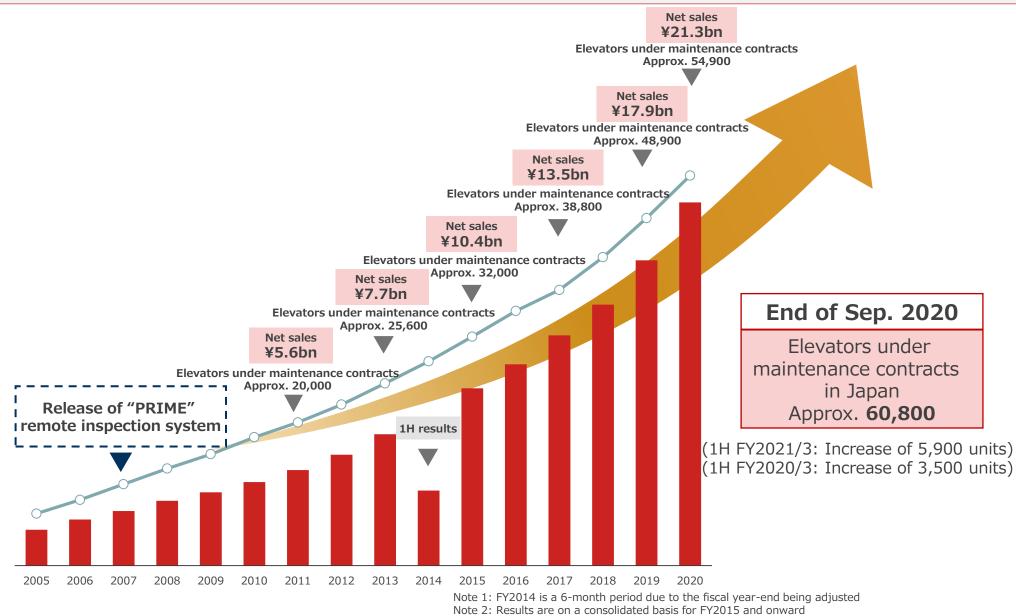




## **Financial Supplement**

## Reference: Our Growth





		FY2019/3	FY2020/3	FY2021/3	VeV
		Actual	Actual	Plan	ΥοΥ
Annua	l dividend amount	¥13	¥18	¥22 [¥11]	+¥4
	Year-end dividend	¥11	¥18	¥22 [¥11]	+¥4
	Commemorative dividend	¥2	-	-	-
Total c	lividend amount	¥523million	¥729million	YoY ¥969million	+¥240million
Payou	t ratio (consolidated)	41.3%	42.8%	133% 41.0%	-1.8p
	Except for Commemorative dividend	34.9%	42.8%	41.0%	-1.8p
DOE (o	consolidated)	15.6%	16.1%	12.4%	-3.7p

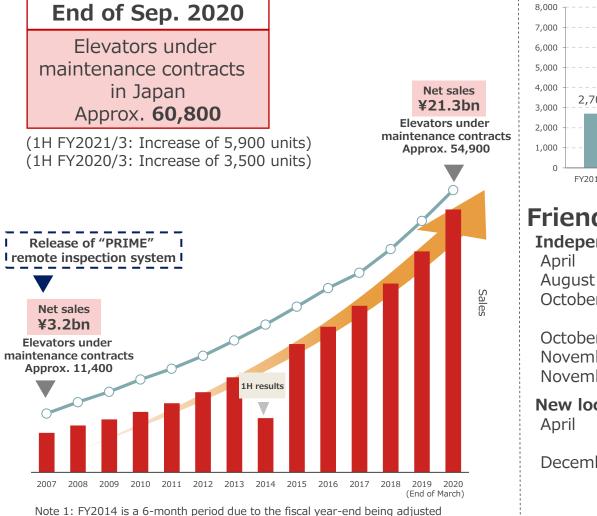
\*We conducted a two-for-one share split of its common shares on January 1,2021.

\*The amounts of dividends per share are the amounts before the share split, with the amounts after the share split shown in brackets ("[]").

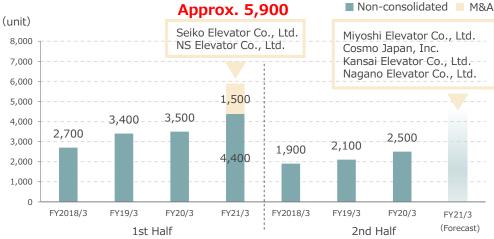
#### Reference: First Half Financial Highlights: Solid Increase in New Maintenance Contracts



## Elevators under maintenance contracts Net increase in maintenance contracts



Note 2: Results are on a consolidated basis for FY2015 and onward



## Friendly M&A and office openings

Independent M&A completed in FY2021/3							
April	Seiko Elevator Co., Ltd.	1 office (Kanto)					
August	NS Elevator Co., Ltd.	2 offices(Kansai)					
October	Miyoshi Elevator Co., Ltd.	6 offices					
		(Chugoku,Shikoku)					
October	Cosmo Japan, Inc.	5 offices(Tohoku)					
November	Kansai Elevator Co., Ltd.	1 office (Kansai)					
November	Nagano Elevator Co., Ltd.	1 office (Koshinetsu)					
New locations in FY2021/3							
April	Kasugai Service Office (JES	Fokai)					
	Shiga Service Office (JES Kansai)						
		• • • • • • • • • • • • • • • • • • • •					

December Sendai Branch Office (JES Josai)

Following the acquisition of Cosmo Japan, Inc., a local branch was set up for a plan to step up business expansion in Tohoku region.

#### **One-time Modernization**

Performance declined year on year in 1H due to postponement of projects amid the new coronavirus pandemic and the backlash from a last-minute surge before a tax hike in the same period of the previous year, but full-year performance is expected to exceed the previous year's performance level.

13



## Reference: First Half Financial Highlights: Solid LiftSPOT Contracts

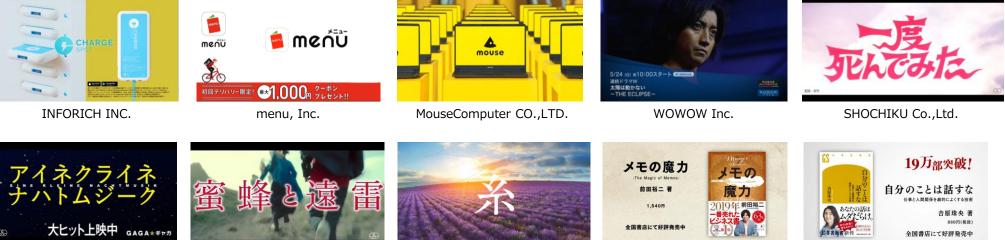
### Increase in equipped units

- Launch a Media business for the purpose of providing added value to maintenance business and cultivating a new source of revenue in April 2019
   Aim to increase the number of equipped units as an effective approach to advertisers
  - $\Rightarrow$  Aim for 10,000 equipped units at the earliest possible time
- OAchieved the target number of 3,000 equipped units as of the end of March 2020
  - $\Rightarrow$  Contracted elevators as of the end of March 2020: about 3,600 units
  - $\Rightarrow$  Contracted elevators as of the end of September 2020: about 5,300 units



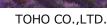
Example of equipped LiftSPOT screen

## Advertising performance \*As of November 10, 2020. Excerpt from LiftSPOT media material



GAGA CORPORATION.





Gentosha Inc.







### Reference: First Half Financial Highlights: Completion of JES Innovation Center Lab (JIL)



#### JES Innovation Center Lab (JIL)

#### Three-floor building with about 33-meter highrise test tower, Six test elevators

- Relocated development-related division here to improve R&D function
- Enhanced performance inspection capability for parts
  procured overseas
- Enabled acceleration of development process for Quick Renewal, JES' unique modernization service that reduced costs and shortened time
- Further expanded parts centers to create a structure that allows enhanced capability to respond to failures

#### **Completed on October 2, 2020**

#### Reference: JES Innovation Center (JIC)

#### Three-floor building with about 50-meter highrise test tower, Four test elevators

- Installed the first high-rise test tower as an independent company
- Enabled development of cutting-edge technology and accelerated upgrading of "PRIME"
- Improved the quality of STEP24, our unique training system, through enhanced training using actual equipment and simultaneous training
- Modernization Business now has a structure to double production volumes
- Control center is now ready for emergency power, photovoltaic power generation and power supply using mobile power supply vehicles (81 hours), and realized equipment that can withstand major disasters by enhancing business continuity plans

Site area: 4,923.61 m2

Gross floor space: 5,608.73 m2

Completed on October 13, 2017 (Wako, Saitama)



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Site area: 2,673.64 m2

Gross floor space: 3,525.78 m2

Completed on October 2, 2020 (Wako, Saitama)

#### Reference: Future Business Development (Aiming to Build Up Global Standard Business)



Destination	Dom	estic	Overseas (mainly Southeast Asia)
Business	Now	Onwards	Now and Onwards
Maintenance and Preservation	Steady increase in number of maintenance contracts in areas where we have a presence	Aiming to reach a business scale on par with EV manufacturer- affiliated companies	Conduct research for local needs and market assessments, etc. to explore possibilities including alliance with overseas manufacturers
Modernization	One-time Modernization: Reinforced sales to clients and others Quick Renewal: Increasing number of new control cabinets	Provide quality modernization services to meet customer needs	New Installation Moderni- zation Maintenance / Preservation (Regardless of EV manufacturer) Aiming to build up global standard business
New Installation	No plan at present (However, substantial r EV in Modernization bu		by taking a balanced approach to new Installation, Maintenance, and Modernization businesses.
New Business (Media Business)	Launch Media businesses to capture business opportunities in EV and to add value to maintenance business There are plans to promptly introduce a facial recognition system to add marketing support functionality		Developing Media businesses in overseas markets



# As February 5, 2021 **99 offices** [M&A] Areas covered by JES Group's services Areas covered by Partner companies

JES Hokkaido	: 9 offices		
JES HD	: 3 offices	(+1)	
JES Jyonan	: 16 offices		
JES Jyosai	: 15 offices	(+1)	
Japan Elevator Parts	: 8 offices		
JES Kanagawa	: 16 offices		
JES Tokai	: 7 offices	(+1)	
JES Kansai	: 7 offices	(+1)	
JES Kyusyu	: 1 office		

Seiko Elevator Co., Ltd.	: 1 office	(+1)
NS Elevator Co., Ltd.	: 2 offices	(+2)
Miyoshi Elevator Co., Ltd.	: 6 offices	(+6)
Cosmo Japan, Inc.	: 5 offices	(+5)
Kansai Elevator Co., Ltd.	: 1 office	(+1)
Nagano Elevator Co., Ltd.	: 1 office	(+1)
Tokyo Elevator Co., Ltd.	: 1 office	(+1)

( ) Number of changes from the end of March 2020

## Reference: Financial Highlights (1)

Net sales

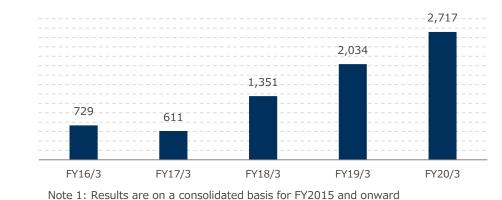


#### **Operating profit**



#### (Million yen)



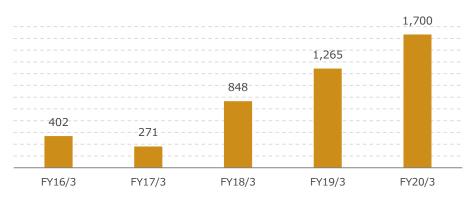


**Ordinary profit** 



Note 1: Results are on a consolidated basis for FY2015 and onward

#### (Million yen)



Profit attributable to owners of parent

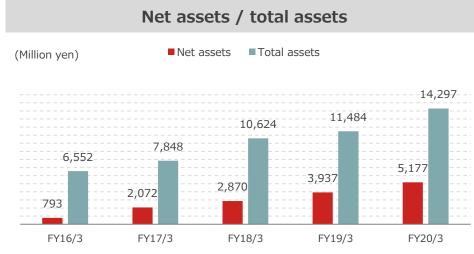
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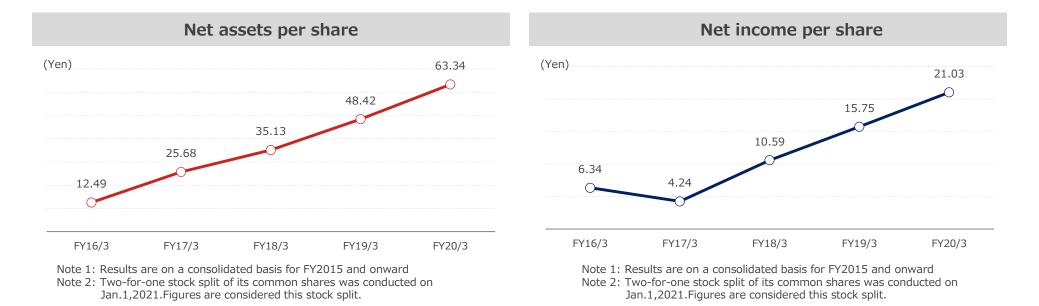
#### (Million yen)

## Reference: Financial Highlights (2)





Note 1: Results are on a consolidated basis for FY2015 and onward





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