

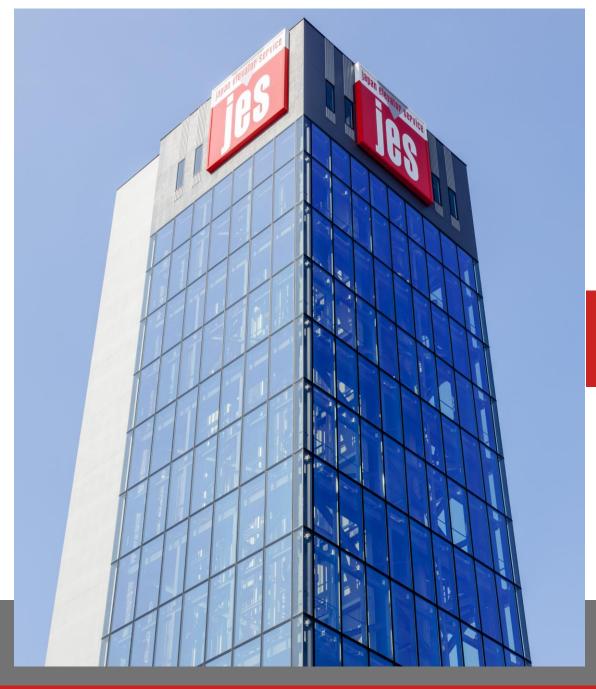
(TSE Prime Market: 6544)



1 FY2023/3 First Quarter Results

FY2023/3 Consolidated Financial Forecasts





FY2023/3 First Quarter Results

FY2023/3 First Quarter Results (Performance)

(million yen)

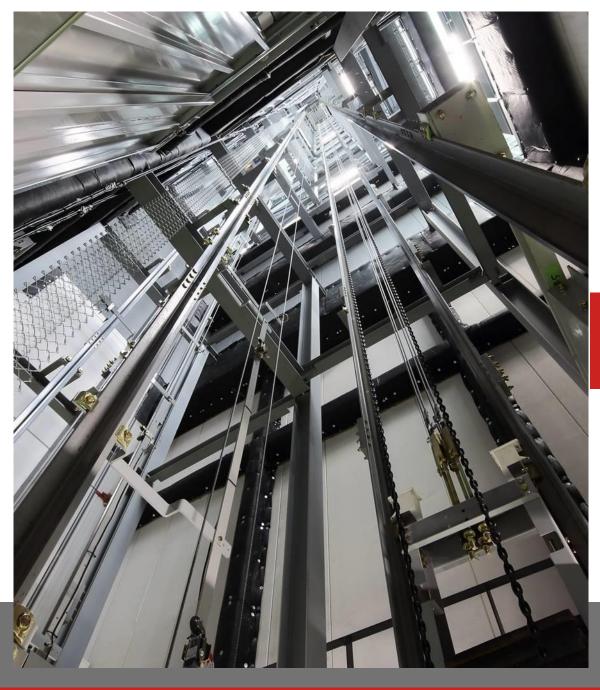
	FY2022	2/3 1Q	FY2023/3 1Q			
	Actual	Ratio to sales (%)	Actual	Ratio to sales (%)	YoY (%)	
Net sales	6,732	100.0	7,818	100.0	116.1	
Cost of sales	4,122	61.2	4,841	61.9	117.4	
Gross profit	2,610	38.8	2,977	38.1	114.1	
SG&A	1,744	25.9	2,013	25.8	115.4	
Operating profit	865	12.9	963	12.3	111.3	
Non-operating income	103	1.5	118	1.5	114.9	
Non-operating expenses	7	0.1	20	0.3	275.9	
Ordinary profit	961	14.3	1,061	13.6	110.4	
Extraordinary income	_	_	15	0.2	_	
Extraordinary losses	2	0.0	0	0.0	43.2	
Profit before income taxes	959	14.2	1,075	13.8	112.2	
Profit attributable to owners of parent	605	9.0	694	8.9	114.8	



(million yen)

	FY2022	2/3 1Q FY202		3/3 1Q		
	Amount	Ratio (%)	Actual	Ratio (%)	YoY (%)	
Maintenance and Preservation Services	4,970	73.8	5,470	70.0	110.1	
Modernization Services	1,606	23.9	2,192	28.0	136.4	
Other	154	2.3	155	2.0	100.6	
Total	6,732	100.0	7,818	100.0	116.1	





FY2023/3 Consolidated Financial Forecasts

FY2023/3 Financial Forecasts

	1H		2Н			Full year			
Unit: million yen; %	FY 2022/3	FY2023/3 Forecast		FY 2022/3	FY2023/3 Forecast		FY 2022/3	FY2023/3 Forecast	
	Amount	Amount	YoY	Amount	Amount	YoY	Amount	Amount	YoY
Net sales	13,906	15,500	111.5	15,844	16,500	104.1	29,751	32,000	107.6
Operating profit	1,828	2,050	112.1	2,284	2,650	116.0	4,113	4,700	114.3
Ordinary profit	1,932	2,050	106.1	2,293	2,650	115.6	4,225	4,700	111.2
Profit attributable to owners of parent	1,212	1,300	107.2	1,514	1,650	109.0	2,726	2,950	108.2
	Ratio to sales	Rati sal		Ratio to sales	Rati sal		Ratio to sales	Rati sal	
Gross profit margin	38.5	38	3.6	38.8	40	.2	38.6	39	.4
SG&A expenses ratio	25.3	25.4		24.4	24.2		24.8	24.8	
Operating margin	13.2	13.2		14.4	16.1		13.8	14.7	
Ordinary profit margin	13.9	13.2		14.5	16.1		14.2	14.7	
Profit margin	8.7	8.4		9.6	10.0		9.2	9.2	

FY2023/3 Consolidated Financial Forecasts (Sales by Business)

		1H		2Н			Full year		
Unit: million yen; %	FY 2022/3	FY20 Fore	-	FY 2022/3	FY20 Fore		FY 2022/3	FY20 Fore	•
	Amount	Amount	YoY	Amount	Amount	YoY	Amount	Amount	YoY
Maintenance and Preservation Services	10,112	11,100	109.8	11,024	11,500	104.3	21,137	22,600	106.9
Modernization Services	3,483	4,100	117.7	4,536	4,700	103.6	8,020	8,800	109.7
Other	310	300	96.6	283	300	105.9	593	600	101.0
Total	13,906	15,500	111.5	15,844	16,500	104.1	29,751	32,000	107.6

FY2023/3 Financial Forecasts (Depreciation, Capex)

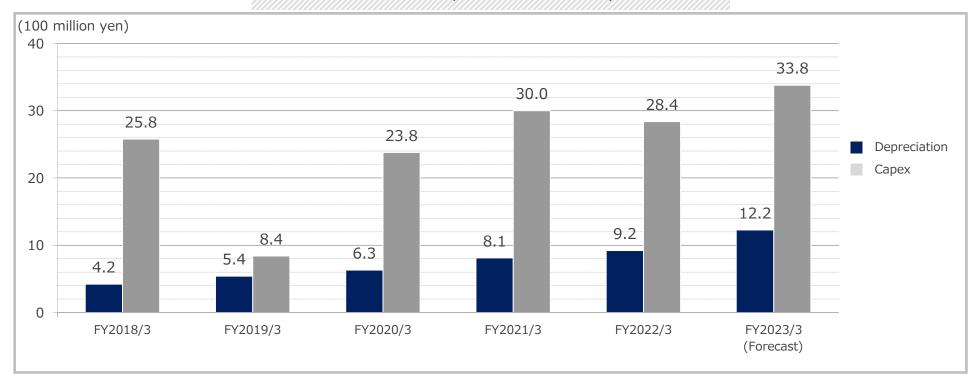




(100 million yen)

	FY2022/3	FY2023/3 (Forecast)	Comments
Depreciation	9.2	12.2	
Capex	28.4	33.8	Investment in remote inspection service PRIME

Trends in depreciation and capex





Financial Supplement



■ Basic Strategy

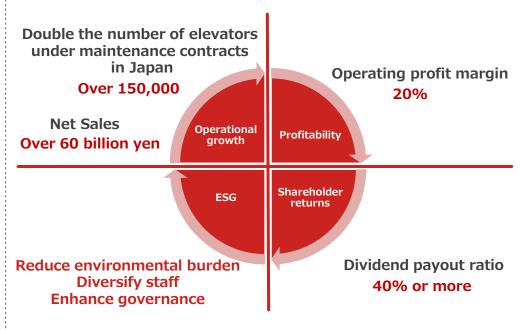
- Aim to accelerate growth and double the number of elevators under contract to more than 150,000 over five years
- As befits our TSE Prime market designation, aim to address social and environmental issues, respond to social change, and achieve sustainable growth in operations and corporate value

■ Growth Strategy

- Growth in Maintenance and Preservation Services sales driven by expanded domestic market share (organic & M&A)
- Tap demand for modernization through increase in number of elevators under contract
- Raise profitability by improving business productivity and efficiency through staff training, digitalization

■Key Indicators

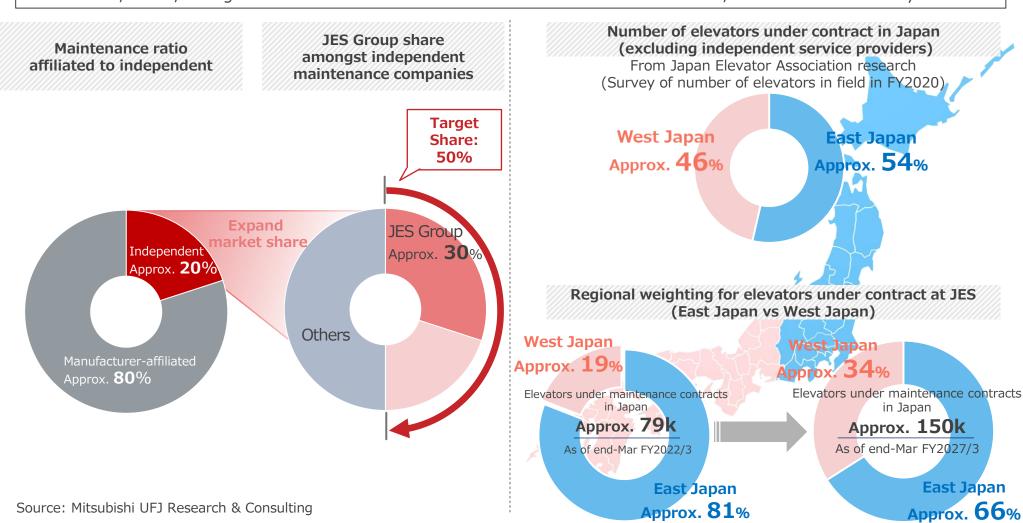
Raise corporate value through growth, prosper together with all stakeholders



- Growth and profitability metrics to be met by FY2027/3
- OPM excludes goodwill amortization (a transitory item), premised on progress with aggressive M&A

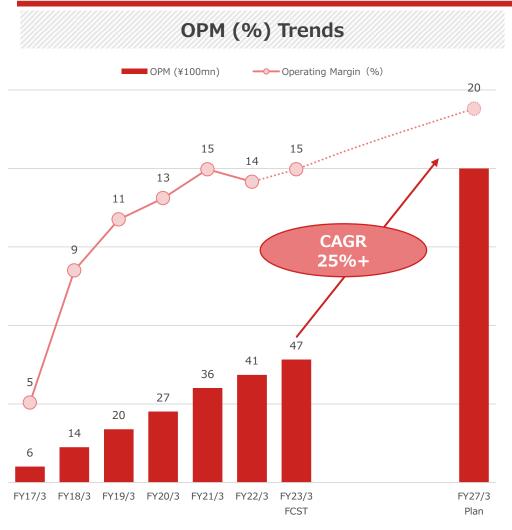


- Carried out upfront investment, focused especially on recruitment, to acquire share in West Japan and other new regions
- Kansai JIC (tentative name) completion slated for March 2024, should drive growth in sales, margins, service capacity.
- Operating framework has been put in place to enable full-scale nationwide expansion from historical base of Tokyo, Saitama, Chiba, Kanagawa. Aim to double number of elevators under contract to 150,000 over the next five years





Productivity-driven profitability improvements through increase in elevators under contract, staff training, digitalization



Sales growth through increase in elevators under contract

- Win contracts on 100,000 elevators, chiefly in East Japan area
- Obtain market share of 10%, chiefly in West Japan area
- Potential for growth in Modernization revenue in proportion with growth in elevators under contract

2. Raise productivity, service capacity

- Increase in number of elevators per employee on increase in number of elevators under contract
- Improve service capacity through staff training using internal training systems
- Higher productivity, service capacity on completion of Kansai JIC (tentative name)

3. Cost reductions

- Use recycled or refurbished products to contribute to ESG
- Reduce indirect fixed costs, procurement costs as increase in elevators under contract boosts economies of scale

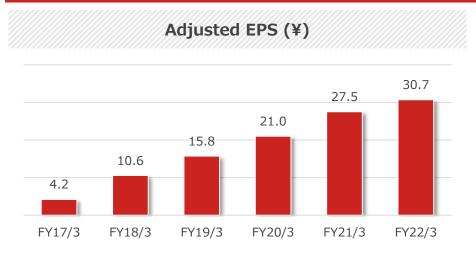
Improved profitability in parallel with number of elevators under contract

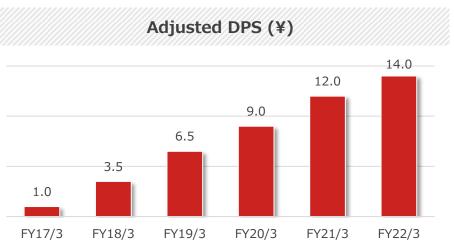
OPM: 20%

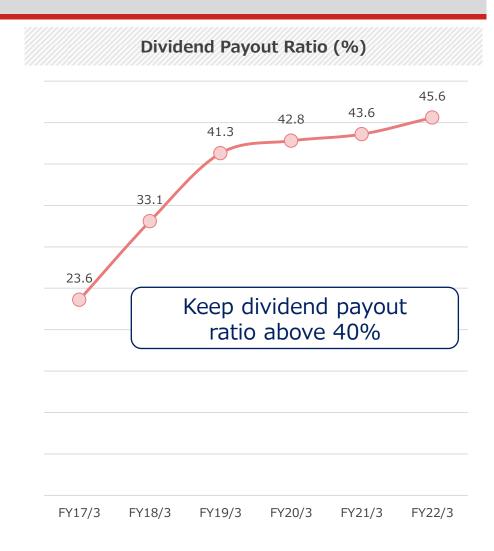
(When elevators under contract reaches 150,000; ex. goodwill amortization)



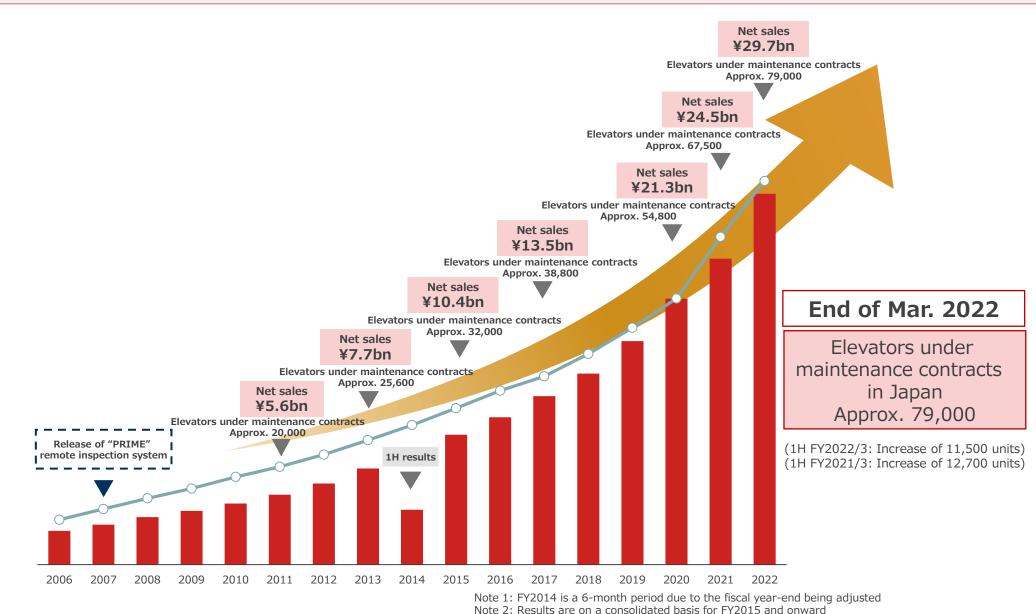
Stable increase in EPS and DPS; dividend payout ratio of 40% or more



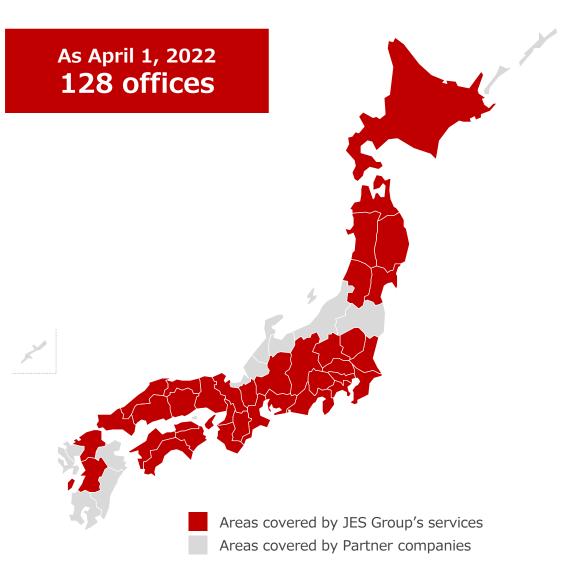








Reference: Coverage

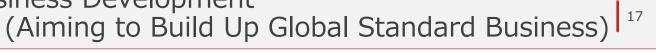


JES HD	: 3 offices	
JES Hokkaido	: 9 offices	
JES Jyonan	: 17 offices	(+1)
JES Jyosai	: 25 offices	(+2)
JES Kanagawa	: 20 offices	(+1)
JES Tokai	: 9 offices	
JES Kansai	: 7 offices	(-2)
JES Chushikoku	: 5 offices	(+5)
JES Kyusyu	: 2 office	(+1)
Japan Elevator Parts	: 8 offices	
Japan Parking Service	: 3 offices	

[M&A]		
Seiko Elevator Co., Ltd.	: 1 office	
NS Elevator Co., Ltd.	: 2 offices	
Miyoshi Elevator Co., Ltd.	: 3 offices	(-3)
Cosmo Japan, Inc.	: 5 offices]
Nagano Elevator Co., Ltd.	: 1 office	
Kansai Elevator Co., Ltd.	: 1 office	
Tokyo Elevator Co., Ltd.	: 1 office	
Toyota Facility Service Co., Ltd.	: 2 offices	(-1)
Ehime Elevator Service Co., Ltd.	: 3 offices	
Shikoku Shoukouki Service Co., Ltd.	: 1 office	
Shikoku Elevator Service Co., Ltd.	: 1 office	
Kanto Elevator System Co., Ltd.	: 3 office	
EVOTECH Co., Ltd.	: 1 office	
() Movement	from end-Mar	ch 2022

Shared office excluded from count

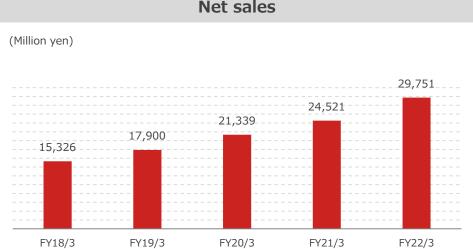
Reference: Future Business Development

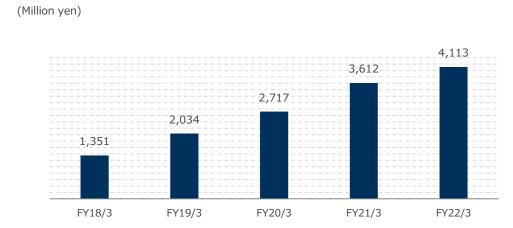




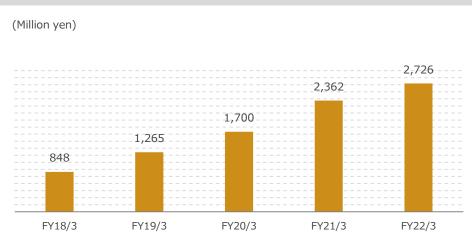
P i	Domestic		Overseas (mainly Southeast Asia)
Business	Now	Onwards	Now and Onwards
Maintenance and Preservation	Steady increase in number of maintenance contracts in areas where we have a presence	Aiming to reach a business scale on par with EV manufacturer-affiliated companies	Conduct research for local needs and market assessments, etc. to explore possibilities including alliance with overseas manufacturers
Modernization	One-time Modernization: Reinforced sales to clients and others Quick Renewal: Increasing number of new control cabinets	Provide quality modernization services to meet customer needs	Maintenance / Preservation (Regardless of EV manufacturer) Aiming to build up global standard business
New Installation	No plan at present (However, substantial new installation of JES EV in Modernization business)		by taking a balanced approach to new Installation, Maintenance, and Modernization businesses
New Business (Media Business)	Launch Media business opportunities in EV and maintenance business There are plans to prora facial recognition systems support functionality	mptly introduce	Developing Media businesses in overseas markets





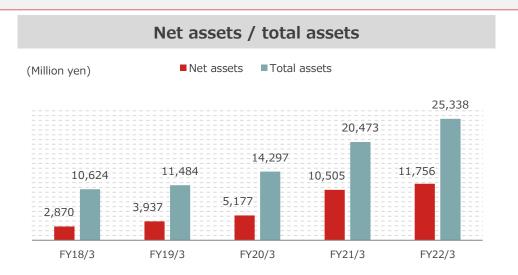


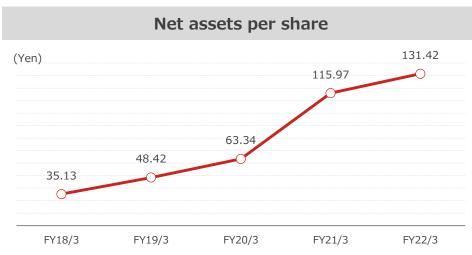




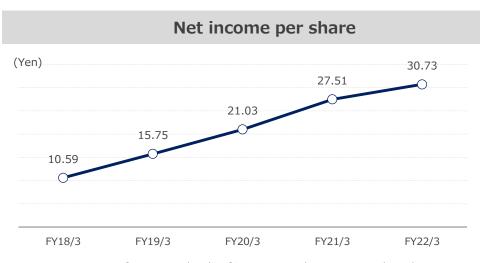
Profit attributable to owners of parent

Reference: Financial Highlights (2)





Note 1: Two-for-one stock split of its common shares was conducted on Jan.1,2021. Figures are considered this stock split.



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- Japan Elevator Service Holdings (the "Company") has prepared these materials for your reference, so that you may understand the current status of the Company
- While these materials have been prepared based on generally-known economic and social conditions and certain assumptions that we have determined to be reasonable, the information contained herein is subject to change without prior notice for reasons such as changes in the business environment

Caution concerning forward-looking statements

- The data and information in this presentation contains forward-looking statements. These statements are based on certain assumptions underlying current expectations, forecasts, and risks, and carry with them uncertainties which could cause actual results to substantially differ from the projected figures
- These risks and uncertainties include general industry and market conditions, as well as general domestic and international economic conditions, such as changes in interest rates and exchange rates
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