Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Year Ended March 31, 2019 (Based on Japanese GAAP)

May 9, 2019

Company name: Japan Elevator Service Holdings Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 6544 URL https://www.jes24.co.jp

Representative: Katsushi Ishida President CEO

Inquiries: Kimihiko Imamura Director Deputy President and Executive Officer TEL +81-3-6262-1625

CFO

Scheduled date of ordinary general meeting of shareholders: June 25, 2019
Scheduled date to file Securities Report: June 26, 2019
Scheduled date to commence dividend payments: June 26, 2019

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2019 (from April 1, 2018 to March 31, 2019)

(1) Consolidated operating results

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|---------------------------|-----------------|------|------------------|-------|-----------------|-------|---|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended March 31, 2019 | 17,900 | 16.8 | 2,034 | 50.5 | 2,001 | 49.4 | 1,265 | 49.2 |
| Year ended March 31, 2018 | 15,326 | 13.2 | 1,351 | 121.2 | 1,339 | 154.0 | 848 | 211.8 |

| | Earnings per share | Diluted earnings per share | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|---------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended March 31, 2019 | 31.50 | 29.88 | 37.7 | 18.1 | 11.4 |
| Year ended March 31, 2018 | 21.17 | 20.72 | 34.8 | 14.5 | 8.8 |

(Note)

The Company conducted a two-for-one share split of its common shares on October 1, 2017 and again on October 1, 2018. Therefore, earnings per share is calculated on the assumption that the share splits were conducted at the beginning of the fiscal year ended March 31, 2018.

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|----------------------|-----------------|-----------------|--------------|----------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| As of March 31, 2019 | 11,484 | 3,937 | 34.0 | 96.84 | |
| As of March 31, 2018 | 10,624 | 2,870 | 26.5 | 70.26 | |

(Note)

The Company conducted a two-for-one share split of its common shares on October 1, 2017 and again on October 1, 2018. Therefore, earnings per share is calculated on the assumption that the share splits were conducted at the beginning of the fiscal year ended March 31, 2018.

(3) Consolidated cash flows

| | Cash flows from | Cash flows from | Cash flows from | Cash and cash equivalents |
|---------------------------|----------------------|----------------------|----------------------|---------------------------|
| | operating activities | investing activities | financing activities | at end of period |
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 31, 2019 | 1,617 | (736) | (1,094) | 1,045 |
| Year ended March 31, 2018 | 1,725 | (2,828) | 1,257 | 1,258 |

2. Cash dividends

| | Annual dividends per share | | | | | Total cash | Dividend payout | Ratio of dividends to net assets |
|--|----------------------------|-----------------|-----------------|-----------------|-------|-------------------|----------------------|-------------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended March 31, 2018 | - | 0.00 | _ | 14.00 | 14.00 | 280 | 33.1 | 11.5 |
| Year ended March 31, 2019 | - | - | - | 13.00 | 13.00 | 523 | 41.3 | 15.6 |
| Year ending March 31, 2020 (Forecast) | - | - | - | - | - | | - | |

(Notes)

- 1. Year ending March 31, 2019
- Ordinary dividend ¥11.00, Commemorative dividend ¥2.00 (Commemorative Dividend for Transfer to TSE First Section)
- 2. The Company conducted a two-for-one share split of its common shares on October 1, 2018. The amount of annual dividend per share when converted into the amount of year-end dividend per share before the share split is \(\xi\)26.00 (ordinary dividend of \(\xi\)22.00 and commemorative dividend of \(\xi\)4.00).
- 3. Dividend amounts for the previous fiscal year are the actual amounts before the said share split.
- 3. Forecast of consolidated financial results for the year ending March 31, 2020 (from April 1, 2019 to March 31, 2020)

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Earnings per share |
|---|-----------------|------|------------------|------|-----------------|------|---|------|--------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2019 | 9,600 | 17.1 | 950 | 23.0 | 950 | 27.2 | 530 | 17.5 | 13.15 |
| Full year | 20,000 | 11.7 | 2,300 | 13.1 | 2,300 | 14.9 | 1,350 | 6.7 | 33.51 |

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2019 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of March 31, 2019 | 40,290,800 shares | As of March 31, 2018 | 40,060,000 shares | | | | |
|--|-------------------|---------------------------|-------------------|--|--|--|--|
| Number of treasury shares at the end of the period | | | | | | | |
| As of March 31, 2019 | 86 shares | As of March 31, 2018 | 56 shares | | | | |
| Average number of shares during the period | od | | | | | | |
| Year ended March 31, 2019 | 40,169,932 shares | Year ended March 31, 2018 | 40,059,980 shares | | | | |

Consolidated financial statements Consolidated balance sheets

(Thousands of yen)

| | | (Thousands of yen) |
|--|---------------------------------------|----------------------|
| | As of March 31, 2018 | As of March 31, 2019 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 1,295,477 | 1,045,641 |
| Notes and accounts receivable - trade | 1,993,111 | 2,544,093 |
| Work in process | 35,362 | 37,678 |
| Raw materials and supplies | 1,208,354 | 1,634,764 |
| Other | 389,759 | 308,776 |
| Allowance for doubtful accounts | (2,131) | (2,340) |
| Total current assets | 4,919,933 | 5,568,613 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 3,281,288 | 3,302,786 |
| Tools, furniture and fixtures | 916,041 | 1,329,887 |
| Land | 317,638 | 289,034 |
| Leased assets | 818,621 | 596,058 |
| Construction in progress | _ | 6,061 |
| Other | 118,300 | 100,005 |
| Accumulated depreciation and impairment loss | (1,262,457) | (1,443,901) |
| Total property, plant and equipment | 4,189,432 | 4,179,931 |
| Intangible assets | | |
| Other | 339,780 | 574,453 |
| Total intangible assets | 339,780 | 574,453 |
| Investments and other assets | | |
| Investment securities | 102,666 | 31,536 |
| Leasehold and guarantee deposits | 355,967 | 405,295 |
| Deferred tax assets | 414,165 | 449,529 |
| Other | 307,647 | 281,197 |
| Allowance for doubtful accounts | (5,006) | (6,360) |
| Total investments and other assets | 1,175,440 | 1,161,198 |
| Total non-current assets | 5,704,653 | 5,915,583 |
| Total assets | 10,624,586 | 11,484,197 |
| | · · · · · · · · · · · · · · · · · · · | |

| | As of March 31, 2018 | As of March 31, 2019 |
|---|----------------------|----------------------|
| Liabilities | , | , |
| Current liabilities | | |
| Accounts payable - trade | 458,762 | 644,854 |
| Short-term loans payable | 3,015,550 | 2,599,000 |
| Current portion of bonds | 400,000 | _ |
| Current portion of long-term loans payable | 153,600 | 353,760 |
| Lease obligations | 157,530 | 113,615 |
| Accounts payable - other | 343,061 | 364,151 |
| Income taxes payable | 426,246 | 583,060 |
| Accrued consumption taxes | 166,596 | 284,820 |
| Provision for bonuses | 467,849 | 501,261 |
| Other | 413,598 | 460,672 |
| Total current liabilities | 6,002,795 | 5,905,196 |
| Non-current liabilities | | |
| Long-term loans payable | 807,750 | 736,669 |
| Lease obligations | 164,046 | 50,246 |
| Retirement benefit liability | 553,991 | 618,906 |
| Asset retirement obligations | 225,419 | 235,914 |
| Total non-current liabilities | 1,751,207 | 1,641,738 |
| Total liabilities | 7,754,003 | 7,546,934 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 608,445 | 671,195 |
| Capital surplus | 1,044,746 | 1,107,497 |
| Retained earnings | 1,220,046 | 2,204,884 |
| Treasury shares | (49) | (112) |
| Total shareholders' equity | 2,873,189 | 3,983,464 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 2,721 | _ |
| Foreign currency translation adjustment | (14,896) | (45,223) |
| Remeasurements of defined benefit plans | (46,480) | (36,440) |
| Total accumulated other comprehensive income | (58,656) | (81,663) |
| Share acquisition rights | 23,218 | 23,218 |
| Non-controlling interests | 32,832 | 12,244 |
| Total net assets | 2,870,583 | 3,937,263 |
| Total liabilities and net assets | 10,624,586 | 11,484,197 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

| Net sales 15.326.377 17.900.050 Cost of sales 10.011.207 11.419.742 Gross profit 5.315.170 6.480.31 Selling, general and administrative expenses 3.963.212 4.446.020 Operating profit 1.351.958 2.034.293 Non-operating income 1.740 9.787 Insurance premiums refunded cancellation 8.829 7.765 Refunded consumption taxes 7.687 2.369 Subsidy income 1.900 4.00 Gain on sales of scraps 3.033 2.073 Other 7.502 4.00 Total non-operating income 30.393 2.00 Total non-operating expenses 28.683 19.69 Interest expenses 28.683 19.269 Other 3.040 4.885 Share of loss of entities accounted for using equity method 9.21 5.5274 Other 3.401 4.885 Total non-operating expenses 4.325 5.5274 Other 1.107 - Gain on sa | | | (Thousands of yen) |
|--|--|-------------------|--------------------|
| Net sales 15,326,377 17,900,056 Cost of sales 10,011,207 1,419,742 Gross profit 5,315,170 6,480,313 Selling, general and administrative expenses 3,963,212 4,446,020 Operating profit 1,351,958 2,034,293 Non-operating income 1,740 987 Interest income 1,740 987 Insurance premiums refunded cancellation 8,529 7,656 Refunded consumption taxes 7,687 2,309 Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,303 2,207 Non-operating expenses 2,8683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 | | Fiscal year ended | Fiscal year ended |
| Cos of sales 10.011.207 1.14.19.742 Gross profit 5.315.170 6.480.313 Selling, general and administrative expenses 3.963.212 4.446.020 Operating profit 13.51.958 2.034.203 Non-operating income 1.740 9.87 Insurance premiums efunded cancellation 8.529 7.765 Refunded consumption taxes 7.687 2.36 Subsidy income 1.900 4.008 Gain on sales of scraps 3.033 2.273 Other 7.502 4.204 Total on-operating income 3.033 2.207 Non-operating expenses 28.683 19.269 Commission expenses 1.248 21.02 Commission expenses 4.285 2.000 Other 3.401 4.888 Total non-operating expenses 4.255 5.5274 Other 3.309 2.0000 Total non-operating expenses 4.255 5.5274 Ordinary profit 5.722 1.5 Gain on sales of investment secur | | March 31, 2018 | March 31, 2019 |
| Gross profit 5,315,170 6,480,313 Selling, general and administrative expenses 3,963,212 4,446,020 Operating profit 1,351,958 2,034,293 Non-operating income 1,740 987 Interest income 1,740 987 Refunded consumption taxes 7,687 2,369 Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,303 22,073 Non-operating expenses 28,683 19,269 Commission expenses 28,683 19,269 Commission expenses 28,883 19,269 Other 3,401 4,885 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income 1,339,096 2,001,092 Extraordinary income 1,107 -4 Gain on sales of non-current assets 5 7,72 11 Goin | Net sales | 15,326,377 | 17,900,056 |
| Selling, general and administrative expenses 3,963,212 4,446,020 Operating profit 1,351,958 2,034,293 Non-operating income 1,740 987 Insurance premiums refunded cancellation 8,529 7,765 Refunded consumption taxes 7,687 2,369 Subsidy income 1,900 4,008 Gain on sales of scraps 30,333 22,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 1,248 21,620 Start of loss of entities accounted for using equity method 9,921 9,525 Other 3,301 4,858 Total non-operating expenses 1,339,006 2,001,002 Extraordinary income 1,339,006 2,001,002 Extraordinary income | Cost of sales | 10,011,207 | 11,419,742 |
| Operating profit 1,351,988 2,034,293 Non-operating income 1,740 987 Interest income 1,740 987 Insurance premiums refunded cancellation 8,529 9,765 Refunded consumption taxes 7,687 2,369 Subsidy income 1,900 4,008 Gain on sales of scraps 30,333 2,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 1,248 21,620 Commission expenses 1,248 21,620 Commission expenses 1,248 21,620 Other 3,401 4,885 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,085 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 5,772 113 Extraordinary losses 5,772 | Gross profit | 5,315,170 | 6,480,313 |
| Non-operating income 1.740 987 Insurance premiums refunded cancellation 8.529 7.765 Refunded consumption taxes 7.687 2.369 Subsidy income 1.900 4.008 Gain on sales of scraps 3.033 2.738 Other 7.502 4.204 Total non-operating income 30.393 22.073 Non-operating expenses 1.248 21.620 Commission expenses 1.248 21.620 Commission expenses 1.248 21.620 Other 3.401 4.858 Total non-operating expenses 43.255 55.274 Ordinary profit 1,339.096 2.001.092 Extraordinary income 1,339.096 2.001.092 Extraordinary income 1,107 - Gain on sales of non-current assets 5 4.835 Gain on sales of investment securities 5 7.72 Other 1,107 - Total extraordinary income 5,772 113 Extraordinary losses | Selling, general and administrative expenses | 3,963,212 | 4,446,020 |
| Interest income 1,740 987 Insurance premiums refunded cancellation 8,529 7,765 Refunded consumption taxes 7,687 2,369 Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 1,248 21,602 Interest expenses 28,683 19,269 Commission expenses 1,248 21,602 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Other 1,339,096 2,001,092 Extraordinary income 1,107 -4 Gain on sales of non-current assets - 4,385 Gain on sales of investment securities - 4,073 Other 1,107 - Total extraordinary income 5,772 113 Coss on sales of inve | Operating profit | 1,351,958 | 2,034,293 |
| Interest income 1,740 987 Insurance premiums refunded cancellation 8,529 7,765 Refunded consumption taxes 7,687 2,369 Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 1,248 21,620 Interest expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Other 1,339,096 2,001,092 Extraordinary income 1,107 4,073 Other 1,075 7,074 | Non-operating income | | |
| Refunded consumption taxes 7,687 2,369 Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 - Extraordinary income 5,772 113 Extraordinary losses 35,613 - Loss on retirement of non-current assets 5,772 115 Office transfer expenses 35,613 - Loss on sales of investme | • | 1,740 | 987 |
| Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 28,683 19,269 Interest expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 a,485 Extraordinary losses 5,772 113 Loss on retirement of non-current assets 5,772 170 Loss on sales of investment securities - 700 Other 1,975 704 Loss on sales of investment sec | Insurance premiums refunded cancellation | 8,529 | 7,765 |
| Subsidy income 1,900 4,008 Gain on sales of scraps 3,033 2,738 Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 28,683 19,269 Interest expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 a,485 Extraordinary losses 5,772 113 Loss on retirement of non-current assets 5,772 170 Loss on sales of investment securities - 700 Other 1,975 704 Loss on sales of investment sec | Refunded consumption taxes | 7,687 | 2,369 |
| Other 7,502 4,204 Total non-operating income 30,393 22,073 Non-operating expenses 28,683 19,269 Interest expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 - Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on retirement of non-current assets 5,772 10 Other 1,975 70 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current </td <td>Subsidy income</td> <td>1,900</td> <td>4,008</td> | Subsidy income | 1,900 | 4,008 |
| Total non-operating income 30,393 22,073 Non-operating expenses 1 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses 5,772 113 Coss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 </td <td>Gain on sales of scraps</td> <td>3,033</td> <td>2,738</td> | Gain on sales of scraps | 3,033 | 2,738 |
| Non-operating expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 - Extraordinary losses 5,772 113 Coffice transfer expenses 35,613 - Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - deferred 12,067 (38,593) | Other | 7,502 | 4,204 |
| Interest expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 - Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - deferred 12,067 38,593 T | Total non-operating income | 30,393 | 22,073 |
| Interest expenses 28,683 19,269 Commission expenses 1,248 21,620 Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 - Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - deferred 12,067 38,593 T | Non-operating expenses | | |
| Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 <tr< td=""><td></td><td>28,683</td><td>19,269</td></tr<> | | 28,683 | 19,269 |
| Share of loss of entities accounted for using equity method 9,921 9,525 Other 3,401 4,858 Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 <tr< td=""><td>Commission expenses</td><td>1,248</td><td>21,620</td></tr<> | Commission expenses | 1,248 | 21,620 |
| Total non-operating expenses 43,255 55,274 Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of non-current assets - 4,073 Gain on sales of investment securities - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | | 9,921 | 9,525 |
| Ordinary profit 1,339,096 2,001,092 Extraordinary income - 4,385 Gain on sales of investment securities - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses 5,772 113 Office transfer expenses 35,613 - Loss on retirement of non-current assets - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Other | 3,401 | 4,858 |
| Extraordinary income Gain on sales of non-current assets - 4,385 Gain on sales of investment securities - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses - 8,459 Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Total non-operating expenses | 43,255 | 55,274 |
| Extraordinary income Gain on sales of non-current assets - 4,385 Gain on sales of investment securities - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses - 8,459 Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Ordinary profit | 1,339,096 | 2,001,092 |
| Gain on sales of non-current assets - 4,385 Gain on sales of investment securities - 4,073 Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses - 1,107 8,459 Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - 700 Loss on sales of investment securities - 700 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | | | |
| Other 1,107 - Total extraordinary income 1,107 8,459 Extraordinary losses - - Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | - | _ | 4,385 |
| Total extraordinary income 1,107 8,459 Extraordinary losses 5,772 113 Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Gain on sales of investment securities | _ | 4,073 |
| Extraordinary losses 5,772 113 Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Other | 1,107 | _ |
| Loss on retirement of non-current assets 5,772 113 Office transfer expenses 35,613 - Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Total extraordinary income | 1,107 | 8,459 |
| Office transfer expenses 35,613 — Loss on sales of investment securities — 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Extraordinary losses | | |
| Loss on sales of investment securities - 700 Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Loss on retirement of non-current assets | 5,772 | 113 |
| Other 1,975 704 Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Office transfer expenses | 35,613 | _ |
| Total extraordinary losses 43,361 1,517 Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Loss on sales of investment securities | _ | 700 |
| Profit before income taxes 1,296,841 2,008,034 Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Other | 1,975 | 704 |
| Income taxes - current 453,892 802,134 Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Total extraordinary losses | 43,361 | 1,517 |
| Income taxes - deferred 12,067 (38,593) Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Profit before income taxes | 1,296,841 | 2,008,034 |
| Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Income taxes - current | 453,892 | 802,134 |
| Total income taxes 465,959 763,541 Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | Income taxes - deferred | 12,067 | (38,593) |
| Profit 830,881 1,244,492 Loss attributable to non-controlling interests (17,205) (20,764) | | | |
| Loss attributable to non-controlling interests (17,205) (20,764) | - | · | |
| <u> </u> | | | |
| | | | |

Consolidated statements of comprehensive income

| - | | (Thousands of yen) | |
|--|-------------------|--------------------|--|
| | Fiscal year ended | Fiscal year ended | |
| | March 31, 2018 | March 31, 2019 | |
| Profit | 830,881 | 1,244,492 | |
| Other comprehensive income | | | |
| Valuation difference on available-for-sale securities | 11 | (2,721) | |
| Foreign currency translation adjustment | 1,379 | (29,561) | |
| Remeasurements of defined benefit plans, net of tax | (10,584) | 10,040 | |
| Share of other comprehensive income of entities accounted | (1.610) | (588) | |
| for using equity method | (1,610) | (388) | |
| Total other comprehensive income | (10,803) | (22,831) | |
| Comprehensive income | 820,078 | 1,221,661 | |
| Comprehensive income attributable to | | | |
| Comprehensive income attributable to owners of parent | 835,395 | 1,242,249 | |
| Comprehensive income attributable to non-controlling interests | (15,316) | (20,587) | |

Consolidated statements of changes in equity

Fiscal year ended March 31, 2018

(Thousands of yen)

| | | Shareholders' equity | | | | | | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------|--|--|--|
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | | |
| Balance at beginning of current period | 608,445 | 1,044,746 | 452,078 | - | 2,105,270 | | | |
| Changes of items during period | | | | | | | | |
| Dividends of surplus | | | (80,120) | | (80,120) | | | |
| Profit attributable to owners of parent | | | 848,087 | | 848,087 | | | |
| Purchase of treasury shares | | | | (49) | (49) | | | |
| Net changes of items other than shareholders' equity | | | | | | | | |
| Total changes of items during period | _ | - | 767,967 | (49) | 767,918 | | | |
| Balance at end of current period | 608,445 | 1,044,746 | 1,220,046 | (49) | 2,873,189 | | | |

| | Accı | imulated other co | omprehensive inc | come | | Non- controlling interests | |
|--|---|--|---|--|--------------------------------|----------------------------------|------------------|
| | Valuation difference on available-for-s ale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Share acquisition rights | | Total net assets |
| Balance at beginning of current period | 2,710 | (14,666) | (35,896) | (47,852) | ı | 14,823 | 2,072,241 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | | | (80,120) |
| Profit attributable to owners of parent | | | | | | | 848,087 |
| Purchase of treasury shares | | | | | | | (49) |
| Net changes of items other than shareholders' equity | 11 | (230) | (10,584) | (10,803) | 23,218 | 18,008 | 30,423 |
| Total changes of items during period | 11 | (230) | (10,584) | (10,803) | 23,218 | 18,008 | 798,341 |
| Balance at end of current period | 2,721 | (14,896) | (46,480) | (58,656) | 23,218 | 32,832 | 2,870,583 |

(Thousands of yen)

| | | | Shareholders' equity | | |
|--|---------------|-----------------|----------------------|-----------------|----------------------------|
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of current period | 608,445 | 1,044,746 | 1,220,046 | (49) | 2,873,189 |
| Changes of items during period | | | | | |
| Issuance of new shares | 44,761 | 44,761 | | | 89,522 |
| Exercise of share acquisition rights | 17,989 | 17,989 | | | 35,978 |
| Dividends of surplus | | | (280,419) | | (280,419) |
| Profit attributable to owners of parent | | | 1,265,257 | | 1,265,257 |
| Purchase of treasury shares | | | | (63) | (63) |
| Net changes of items other than shareholders' equity | | | | | |
| Total changes of items during period | 62,750 | 62,750 | 984,837 | (63) | 1,110,275 |
| Balance at end of current period | 671,195 | 1,107,497 | 2,204,884 | (112) | 3,983,464 |

| | Acci | umulated other co | omprehensive inc | come | | Non- controlling interests | Total net assets |
|--|---|--|---|--|--------------------------------|----------------------------------|------------------|
| | Valuation difference on available-for-s ale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Share acquisition rights | | |
| Balance at beginning of current period | 2,721 | (14,896) | (46,480) | (58,656) | 23,218 | 32,832 | 2,870,583 |
| Changes of items during period | | | | | | | |
| Issuance of new shares | | | | | | | 89,522 |
| Exercise of share acquisition rights | | | | | | | 35,978 |
| Dividends of surplus | | | | | | | (280,419) |
| Profit attributable to owners of parent | | | | | | | 1,265,257 |
| Purchase of treasury shares | | | | | | | (63) |
| Net changes of items other than shareholders' equity | (2,721) | (30,326) | 10,040 | (23,007) | - | (20,587) | (43,595) |
| Total changes of items during period | (2,721) | (30,326) | 10,040 | (23,007) | 1 | (20,587) | 1,066,679 |
| Balance at end of current period | _ | (45,223) | (36,440) | (81,663) | 23,218 | 12,244 | 3,937,263 |

Consolidated statements of cash flows

| | | (Thousands of yen) |
|--|-------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2018 | March 31, 2019 |
| Cash flows from operating activities | | |
| Profit before income taxes | 1,296,841 | 2,008,034 |
| Depreciation | 423,455 | 541,274 |
| Increase (decrease) in allowance for doubtful accounts | (9,237) | 1,562 |
| Increase (decrease) in provision for bonuses | 63,836 | 33,412 |
| Increase (decrease) in retirement benefit liability | 78,821 | 79,386 |
| Interest and dividend income | (1,898) | (1,069) |
| Interest expenses | 28,683 | 19,269 |
| Share of loss (profit) of entities accounted for using equity method | 9,921 | 9,525 |
| Loss (gain) on sales of investment securities | 356 | (3,373) |
| Office transfer expenses | 35,613 | _ |
| Surrender value of insurance | (8,314) | (7,759) |
| Loss on retirement of non-current assets | 5,772 | 113 |
| Decrease (increase) in notes and accounts receivable - trade | (268,519) | (551,365) |
| Decrease (increase) in inventories | (131,380) | (428,726) |
| Decrease (increase) in accounts receivable - other | 19,654 | 178,839 |
| Increase (decrease) in notes and accounts payable - trade | 135,216 | 186,091 |
| Increase (decrease) in accrued consumption taxes | 148,929 | 118,224 |
| Other, net | 47,816 | 97,096 |
| Subtotal | 1,875,568 | 2,280,535 |
| Interest and dividend income received | 1,898 | 1,069 |
| Interest expenses paid | (28,061) | (19,382) |
| Income taxes paid | (175,797) | (647,052) |
| Income taxes refund | 51,659 | 2,627 |
| Net cash provided by (used in) operating activities | 1,725,267 | 1,617,798 |
| Cash flows from investing activities | 1,720,207 | 1,017,770 |
| Payments into time deposits | (117,000) | (3,000) |
| Proceeds from withdrawal of time deposits | 115,000 | 40,000 |
| Purchase of investment securities | (54,505) | - |
| Proceeds from sales of investment securities | 2,703 | 60,406 |
| Payments of loans receivable | (50,000) | - |
| Purchase of property, plant and equipment | (2,404,823) | (459,641) |
| Proceeds from sales of property, plant and equipment | 244 | 56,625 |
| Purchase of intangible assets | (248,954) | (366,136) |
| Purchase of insurance funds | (55,097) | (22,830) |
| Proceeds from cancellation of insurance funds | 12,521 | 7,538 |
| Payments for leasehold and guarantee deposits | (22,189) | (56,495) |
| Proceeds from collection of leasehold and guarantee deposits | 39,696 | 7,168 |
| Other, net | (46,302) | (62) |
| Net cash provided by (used in) investing activities | (2,828,707) | (736,428) |

| | COST 1 | c | ` | |
|-----|------------|------------|-----------|--|
| - (| Thousands | \cap t v | zen i | |
| ٠, | 1 Housanus | OI. | y (111) | |

| | | (Thousands of yen) |
|--|-------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2018 | March 31, 2019 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term loans payable | 1,005,350 | (416,550) |
| Proceeds from long-term loans payable | 1,500,000 | 800,000 |
| Repayments of long-term loans payable | (1,045,650) | (670,920) |
| Redemption of bonds | - | (400,000) |
| Proceeds from share issuance to non-controlling shareholders | 52,927 | - |
| Cash dividends paid | (80,120) | (280,419) |
| Repayments of lease obligations | (188,529) | (141,499) |
| Proceeds from issuance of share acquisition rights | 23,218 | _ |
| Proceeds from issuance of shares resulting from exercise of | | 35,978 |
| share acquisition rights | _ | 33,976 |
| Other, net | (10,192) | (21,087) |
| Net cash provided by (used in) financing activities | 1,257,002 | (1,094,497) |
| Effect of exchange rate change on cash and cash equivalents | (230) | 290 |
| Net increase (decrease) in cash and cash equivalents | 153,331 | (212,836) |
| Cash and cash equivalents at beginning of period | 1,105,146 | 1,258,477 |
| Cash and cash equivalents at end of period | 1,258,477 | 1,045,641 |
| | | |